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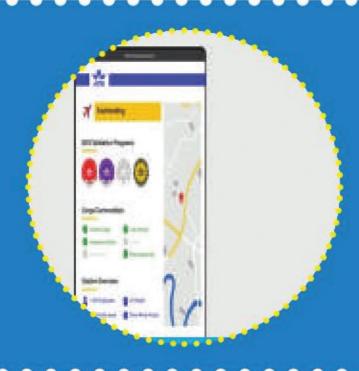
Voyage 9 Wave 35



PAGE - 6 Hydrogen,

ammonia and

biofuels....

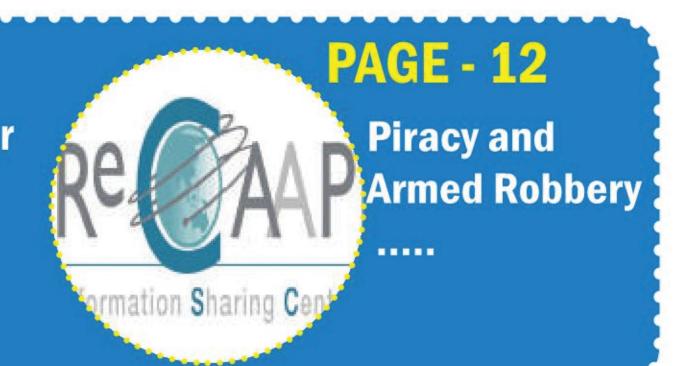


PAGE - 7

IATA launches search engine for air cargo....

PAGE - 9

Shipping Minister Mansukh Mandaviya has launched



Maximizing Effectiveness & Engagement amid Pandemic - By Dr.(Capt.) Suresh Bhardwaj - Resident Director & Principal MASSA Maritime Academy



Dr. (Capt.) Suresh Bhardwaj- Resident Director & Principal MASSA Maritime Academy

NEW DELHI Sagar Sandesh News Service

Covid 19 effect will be felt by every company differently, but the fact remains that the corporate landscape has changed vastly. The Covid led disruptions is nothing short of a tsunami a devastating catastrophe. Volatility has become the state of dynamic instability that creates a risk of rapid change in opportunity for value-creation with the ambiguity of navigating in fog. Any lack of compelling vision, a basic structured approach and road-map, and failure to address the unthinkable, will be nothing but wilful blindness. We cannot fail to adapt and cope with unprecedented social and economical upheavals. Major disruptions create new normal, and organizations need to see disruptions as opportunities and set-backs as

mere temporary. Strong, passionate and compassionate culture will help in this shifting work landscape. Putting people before profits will give dividend in the end. Public perception in what difference the company made to the society will count.

This will require an agile and resonant leadership with a multiple stakeholder and customer centric dynamic strategy. Covid 19 pandemic has been an unprecedented human tragedy, one of the worst health and financial emergency with far reaching repercussions. It has put breaks on the economic growth with RBI predicting a minus (-) 4.5% growth this financial year. This will certainly put India dreams of 5 trillion usd economy by 2024 a few years forward. The Pandemic has been unrelenting and threat to our health and the economy are real. Covid 19 has

become the 'known - unknown'. And it is not going away any time soon.

We will need a digital recovery through upscaling with safe, contact-less engagement, strike an emotional connect - with our teams, with our circumstances

and with technology on an ongoing basis to build a social capital and a culture of excellence. There is a need to understand action team-work, effective

Turn to page -2 >>

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Sagar Sandesh Monday, September 14, 2020

Maximizing Effectiveness & Engagement.....

communication and resilience to adapt with an open and flexible learning mind-set. We need to pause, assess, anticipate and then act, displaying courage, consideration, calculation and decisiveness.

While agility, innovation and collaboration point the way forward, the data-rich cloud technology platforms provide the extra edge. There is no window-dressing which will help us. Working remotely has become a new normal. Though remote-working has not been a panacea but old days are not likely to come back again. We will need to retain some positives of remote working and video conferencing and speedily focus on recovery of our business. Future of organization is intrinsically tied to future of work and work place. Future of work is not only a management issue, it is interrelated to the matrix of the outcomes of the organization. Focus has

to be on action and understanding the immediate needs of the organization, use technology to monitor the pulse of changing environment and help empower current and future talent. Addressing and bolstering the immediate needs for technology and connectivity and looking at new ways of interaction within the matrix of the organization will be the way to go.

We need to convert crisis into opportunity. Risk oversight, vision, mission, objectives, managing risk, risk appetite, culture, ERM, Cyber security all these become important in their own way. The strategy has to be dynamic, digitally driven, with long-term view, life cycle planning and sustainability; keeping pace with technology that is creative, innovative and compliance oriented. Diversity and inclusiveness, both are required with human resources. While diversity is about

counting the numbers, inclusiveness is about making the numbers count. Critical issues have to be taken head-on and right amount of tension needs to be maintained to not allow slipping into comfort zones. If we are too rigid we cannot be shifting gears fast enough. We require a very supple change, with emphasis on transparency and disclosure. There is need to listen to diverse perspectives to help drive innovation while fostering an inclusive environment.

We will hence need to spot the key strategy drivers through the challenge of digitalization and technology, and execute effective hedging strategy with risk appetite. The emphasis has to change from monitoring and compliance to creativity and innovation.

Navigating in this way through the new normal will lead to improved market position and brand value. The success of this strategy will essentially determine the strategy of return to work in the future of work. We need to maintain a progressive and forward-looking agenda and stay focused on the long term. History demonstrates that the most significant shifts in sector's competitive ranking occur during moments of crisis and uncertainty, with winners differentiated by their ability to play both offence and defence and seizing the opportunity to better address stakeholder needs.

(Continued From Page - 1)

It is important to maintain momentum throughout the recovery period, like we are in right now. We should be committed to achieving worthwhile and transformational outcomes in all our respective capacities. The next few months are important for this and we must use this time optimally.

PORTS (INTERNATIONAL)



Affairs External India's Minister S. Jaishankar (left) with his Iranian counterpart **Javad Zarif**

NEW DELHI Sagar Sandesh News Service

Coreign Minister Jaishankar met his Iranian counterpart Javad Zarif amid concerns over alliance proposed by Iran, which will include China, Turkey, Russia & Pakistan.

India not for Chinese involvement in Chabahar port project

China and Iran are on the verge of signing an economic and strategic agreement worth \$400 billion, but India wants to ensure that the Chabahar project in the West Asian country doesn't see any Chinese involvement.

Jaishankar in Iran as India's worried about Beijing 'grabbing' Chabahar port

among reasons why External Affairs Minister S. Jaishankar, who is travelling to Moscow Tuesday for the Shanghai Cooperation Organisation's foreign ministers' meeting, made a stopover in Iran's capital Tehran to meet his counterpart Javad Zarif.

the **Tweets** from both **Ministers**

Jaishankar tweeted after the

meeting that he and Zarif had discussed bilateral cooperation and regional developments.

Zarif also tweeted meeting, the about saying "active engagement with our neighbourhood is our priority".

The China-Iran agreement, which will overshadow the China-Pakistan Economic Corridor, is set to include a

major port development project on the Strait of Hormuz. India is concerned that the deal is set to be signed at a time when it hasn't been able to complete the Chabahar Port project due to the stringent American sanctions imposed on Iran, diplomatic sources told ThePrint.

The sources said once the Chinese gain entry into that country, they may also try to "grab" the Chabahar project.

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PORTS (REGIONAL)

Truck with over 25,000 kg pistachios way laid, and dry fruit consignment looted near Mundra Port

NEW DELHI Sagar Sandesh News Bureau

truck loaded with the dry fruit pistachio worth nearly Rs two cores was way laid at gun point truck driver hijacked on ninth night near Mundra Port in Kutch district in North Gujarat, in a first incident of its kind in recent years.

Truck driver was abducted at gunpoint, and truck full of 25,110 kilogramme of pistachios worth Rs two crores was looted by a few perons on the night of eighth and ninth. The driver was kept in custody in the abductors' car from 8 pm on September eighth till 4 am on September ninth morning, after which he was dropped at the roadside in Anjar and the accused, took off.

Based on a complaint the local police booked a case for robbery, wrongful restraint and

criminal conspiracy assault along with sections of the arms act as they were threatening the driver at gun point

The incident occurred near Anjar town near Mundra port

The incident occurred near Anjar town near Mundra port, when a truck belonging to VRC Logistics in Gandhidham was waylaid by four unknown men in a white car. The truck driver, was abducted by the accused and blindfolded.. The driver was in the abductors' car from 8 pm on Tuesday to 4 am till the next day, after which he was dropped at the roadside in Anjar and the accused took off, according to local police.

The truck carrying 25,110 kg of pistachios was also stolen by the accused, after which an FIR was lodged at Anjar police station.

The driver narrates the incident

The driver in his complaint to the police said he had arrived at Mundra Port carrying rice in the truck from Delhi. The return cargo was 25,000 kilos of pistachios to be delivered at Navi Mumbai. when i was moving from the port to Navi Mumbai, the truck was over taken by a white colour car. Four men stepped out of the car, one of them entered the truck from the side gate and thrusted a handgun on my stomach. Another person opened the driver's gate, slapped me and threw me out. They then forced me inside the car, blindfolded me and made me sit in the backseat and stole my cellphone and truck's keys... Then around 4 am, they dropped me at the roadside in Anjar town and left. I somehow reached a nearby hotel...the truck driver said in the complaint.